

The ASSESSMENT GUIDE for Licensed Awarding Bodies and Assessors

October 2021 Edition

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1. Introduction

- 1.1 This Assessment Guide is intended for Licensed Awarding Bodies and their Quality in Careers assessors appointed to assess secondary schools, special schools, colleges and work-based learning providers ("Learning Providers") against the national assessment and accreditation criteria of the Quality in Careers Standard fully incorporating the Gatsby Benchmarks.
- 1.2 The Guide should be read in conjunction with *The Guide to the National Standard* (September 2021) published on the Quality in Careers website: http://www.qualityincareers.org.uk/documents/the-guide-to-the-standard.pdf
- 1.3 The Guide seeks to represent the Gatsby Benchmark performance indicators fairly and accurately; but in the event of any uncertainty, assessors should consult the Gatsby Foundation's own documentation at http://www.gatsby.org.uk/education/programmes/good-career-guidance
- 1.4 This Guide offers advice to assessors and Awarding Bodies on implementing the national criteria and includes required and suggested templates for assessors to use. It is a public document; therefore schools and colleges can see clearly what Quality in Careers assessors will be seeking when undertaking assessments.

2. The assessment framework for the Quality in Careers Standard

- 2.1 The purpose of assessment is to ensure that Learning Providers which are awarded the Quality in Careers Standard:
 - deliver careers programmes consistently well and to a high standard,
 - embed delivery partner engagement fully in their careers programmes,
 - know what they need to do to continue to improve, and act in the best interests of their learners.
- 2.2 The national assessment and accreditation criteria for the Quality in Careers Standard fully incorporate the Gatsby Benchmarks and performance indicators for schools and colleges. The DfE **expects** all secondary schools <u>and</u> colleges to use the Gatsby Benchmarks as a framework around which they can develop their careers programmes in line with their legal requirements to provide independent careers guidance to all 12-to-18-year-olds and learners aged up to 25 with an education, health and care plan.
- 2.3 The national criteria also make explicit additional references to appropriate opportunity pathways for SEND learners which should be addressed in assessments to ensure the Standard is inclusive of special schools.
- 2.4 The national criteria are grouped under eight section headings mirroring the framework of the Gatsby Benchmarks. A clear distinction is made between the national criteria which relate to meeting the Gatsby Benchmarks and the additional career-related learning outcomes criteria which relate to fully meeting all aspects of the Standard.
- 2.5 The additional requirements made by the Standard include:
 - greater emphasis on the importance of a centrally-co-ordinated programme of careers education providing relevant experiences and information for learners on different programmes and courses can make to their career development, incorporating assessing the impact of careers provision on career-related learning outcomes for learners
 - the expectation of stronger engagement and partnership with parents/carers that goes beyond informing them about the careers programme and useful resources

¹ For ease of use, the term "Learning Providers" refers to schools, special schools, sixth form colleges, further education colleges and work-based learning providers unless otherwise stated.

- co-design of careers programmes with learning providers working with learners, partners and stakeholders
- the expectation that Careers Leaders and other staff will have access to professional learning and development opportunities that equip them for their roles in CEIAG
- recognition of the important contribution that qualified career development professionals can make when the Learning Provider has a properly-funded vision and strategy for careers.
- 2.6 As well as assessing the evidence of the Learning Provider's self-assessment using *Compass*(https://tools.careersandenterprise.co.uk/oauth/login/classic) or *Compass+* and other tools, assessors will gather additional evidence to make their professional judgements.
- 2.7 As explained in section 4.4.2 in the *Guide to the National Standard* (http://www.qualityincareers.org.uk/documents/the-guide-to-the-standard.pdf), and as agreed with DfE, the assessment can have one of these outcomes:
 - Making insufficient progress towards fully meeting the Standard's national criteria

"Making insufficient progress" means that the inputs into the careers programme are inadequate and the management and delivery processes are not stable or developed enough for the assessor to conclude that the Learning Provider is yet making good progress towards fully meeting the Standard. For the avoidance of doubt, if a Learning Provider is making insufficient progress on any single section of the eight elements comprising the national criteria, the assessor will conclude that the outcome is "making insufficient progress" and will identify the areas for development to address the shortcomings.

• Achieving the Standard where the Standard is awarded using this citation -

"Congratulations on achieving the Quality In Careers Standard which fully incorporates the Gatsby Benchmarks. This is an excellent achievement and recognises the quality and breadth of your careers provision. As you are "making good progress" towards meeting the Benchmarks and all of the accreditation criteria, as we comment upon below in the detail of your report, we will continue to review your progress with the Benchmarks, and the additional career-related learning outcomes for students which the national Standard requires, through our annual reviews with you." This is likely to mean that they meet or partially meet the requirements of some but not yet all of the Gatsby Benchmarks. Awarding Bodies will encourage Learning Providers to seek to secure "fully meeting all of the national criteria" as soon as possible (please 4.5/4.6 below) by identifying areas to address.

Achieving the Standard where the <u>Standard is awarded</u> using this citation –

"Congratulations on achieving the Quality In Careers Standard which fully incorporates the Gatsby Benchmarks. This is an excellent achievement and recognises the quality and breadth of your careers provision. As you are "fully meeting" the Benchmarks and all of the accreditation criteria, as we comment upon below in the detail of your report, we will continue to review your progress in maintaining meeting the Benchmarks, and the additional career-related learning outcomes for students which the national Standard requires, through our annual reviews with you." Fully meeting" means that the Learning Provider meets all the national assessment and accreditation criteria in all eight sections of the Standard including all of the Gatsby Benchmarks.

3. Key characteristics of effective assessment

- 3.1 Assessment for the Quality in Careers Standard is the independent and external process of reliably measuring the performance of Learning Providers against the national assessment and accreditation criteria.
- 3.2 The key characteristics of effective assessment are:
 - Moderated self-assessment Moderated assessment is most effective when it is first 'owned' by the Learning Provider. This occurs more readily when it is carried out in a way that is compatible with the Learning Provider's overall approach to quality and improvement. External assessors moderate self-assessment by applying their rigour and professional expertise to confirm or challenge the Learning Provider's self-assessment. In best practice, assessment is a positive learning experience for the Learning Provider.
 - **Best-fit judgements** Where a Learning Provider may not meet the letter of all the national criteria under each heading of the Standard, assessors should make a best-fit or close-match judgement based on evidence to determine whether or not the Learning Provider does not yet meet the Standard, is making good progress and has robust plans in place to meet the Standard, or fully meets the Standard.
 - **Minimal formal requirements** Assessors should exercise professional judgement in determining the evidence required and should reduce the burden of assessment on Learning Providers by keeping demands on the way evidence is presented to a minimum.
 - **Triangulation of evidence** Assessors should look for corroborating sources of evidence where necessary to ensure their judgements are secure. In particular, it is important for assessors to consider evidence presented by the Learning Provider alongside that of delivery partners (such as employers) and learners themselves (the 'learner voice').
 - Internal Quality Assurance More reliable assessments can be achieved by a sampling process (i.e. second assessment or check on an assessment report or by two assessors working together) or, where feasible, by cross-moderation between Licensed Awarding Bodies. All Licensed Awarding Bodies should ensure that assessment procedures are applied consistently to maintain confidence in the Standard.
 - Focus on impact Assessors should review evidence of the impact of the Learning Provider's careers programme on career-related learning, behavioural and practical outcomes for learners. Impacts are hard to determine; but assessors should expect the Learning Provider to use a recognised framework of outcomes such as the CDI's Career Development Framework¹ and the DfE's destinations data² for their learners to analyse impact. They should also use assessment to help Learning Providers make connections between the inputs (resources) and processes used in the careers programme and the outcomes they achieve.

¹ https://www.thecdi.net/New-Career-Development-Framework

² https://www.gov.uk/government/collections/statistics-destinations

4. The role of the assessor in a professional model of assessment of quality

- 4.1 The Quality in Careers Consortium requires each Awarding Body to train its assessors in making reliable and valid professional assessment of the performance of Learning Providers against each of the eight sets of national criteria for the Standard. The Consortium also requires Awarding Bodies to have in place an appropriate appeals procedure should a Learning Provider seek to challenge the judgements made by an assessor.
- 4.2 It is for Awarding Bodies to determine their approach to assessments. The Consortium does not provide prescriptive sets of questions for assessors to follow the individual integrity of each professional assessor is for each Awarding Body to maintain. This approach also enables the assessor to consider the context and circumstances of the learning provider.
- 4.3 The role of the assessor, therefore, is to assess the performance of Learning Providers against the national criteria for the Standard. Each assessor's responsibilities include:
 - determining whether the Learning Provider is either making insufficient progress towards meeting the Standard's national criteria, or when assessed as "achieving the Standard" is either making good progress towards meeting the national criteria, or is fully meeting all of the national criteria and to identify explicitly areas for development to address any shortcomings
 - applying the national assessment and accreditation criteria for the Quality in Careers Standard consistently and reliably when making judgements about the Learning Provider's careers programme
 - behaving professionally and courteously towards all staff, learners, parents/carers and other providers of evidence
 - providing oral and written feedback suited to different Learning Provider audiences, as required, which explains clearly what the Learning Provider is doing well and what they need to do to continue to improve
 - providing feedback to the Awarding Body to enable the Awarding Body to support Learning Providers effectively
 - staying up-to-date with developments in education, career development and assessment.
- 4.4 Quality in Careers assessors must <u>not</u> assess the performance of a Learning Provider if they have previously been advising or supporting that Learning Provider on how to achieve the Standard. However, it would be entirely appropriate for the assessor of a Learning Provider which has successfully achieved the Standard to be the assessor reviewing that Learning Provider's progress in annual reviews.
- 4.5 Quality in Careers assessors may, at the first annual review of a learning provider assessed as "making good progress" recommend to the Awarding Body that the certification should be reaccredited as "fully meeting all the accreditation criteria" if the provider has fully met the outstanding criteria as identified in the original assessment. The Awarding Body may then reissue the Quality in Careers certification, but the full accreditation review timeframe would not be extended (i.e. if the provider was due for reassessment 3 years after the initial assessment, that timeframe would be unaltered).
- 4.6 Where an Awarding Body also carries out a second annual review (i.e. all Awarding Bodies except Complete Careers which awards the Standard for a period of 24 months not 36 months), the Quality in Careers assessor will also concentrate upon what the learning provider needs to address ready for its reaccreditation. Complete Careers' assessors will address this in the first annual review.

5. Making judgements on the achievement of the national criteria in each of the eight sections of the Standard

This section provides the Consortium's advice to Awarding Bodies and their assessors on making judgements on the achievement by Learning Providers in each of the eight sections of the Standard. For each section the guide provides descriptors of the features of the three possible outcomes of the assessment:

- making insufficient progress towards fully meeting the Standard
- achieving the Standard, making good progress towards fully meeting the national criteria
- achieving the Standard, fully meeting the national criteria

[note: where we cite "q.v." there is an explanation of the term in the Glossary in the appendices at the end of this Guide]

1. A stable careers programme

Insuffi	cient progress towards fully meeting the	Achieving the Standard, making good progress		Achieving the Standard, fully meeting the		
Standa	Standard		towards fully meeting the national criteria		national criteria	
i.	The concept of a 'careers programme' is	i.	The careers programme is embedded	i.	The careers programme is strongly	
	missing or difficult to discern.		(q.v.) in the work of the Learning Provider		embedded in the work of the Learning	
ii.	CEG is provided in an ad hoc way, based		with support from the Governing Body		Provider with proactive support from the	
	on the commitment and goodwill of		and the senior leadership/management		Governing Body and the senior leadership	
	individual members of staff. Other staff		team.		team.	
	are not well-prepared for or accepting of	ii.	The approaches adopted by the Learning	ii.	The programme is sustainable, e.g. the	
	their careers roles. It may be informed by		Provider include systems thinking (q.v.),		Learning Provider has adopted a systems-	
	the Learning Provider's understanding of		careers leadership (q.v.), a careers policy		based approach, provides strong careers	
	what it is required or expected to do but		(q.v.) and having an annual careers plan		leadership and maintains a careers policy	
	generally, inputs are inadequate to		(q.v.) alongside encouraging and enabling		with an annual plan linked to the overall	
	achieve a minimum standard.		initiatives by individual staff. Awareness		Learning Provider's "development and	
iii.	The value of CEIAG is not fully recognised		of their roles in careers is not yet		improvement plan" as well as	
	so provision is frequently squeezed by		consistent across all relevant staff.		encouraging and enabling initiatives by	
	competing priorities.	iii.	Elements of ring-fencing the careers		individual staff. Awareness of their roles	
iv.	It is difficult for learners, parents, staff,		programme are in place to protect it from		in careers is consistent across all relevant	
	employers and other agencies to find out		competing priorities and other resource		staff.	
	about careers activities from the website.		constraints.	iii.	The resourcing and prioritising of the	
٧.	The Learning Provider either does not	iv.	Information about the careers provision		careers programme is secure.	
	have a nominated Careers Leader or the		on the website for learners, parents, staff,	iv.	Information about the careers provision	
	Careers Leader has insufficient status or		employers and other agencies meets web		on the website for learners,	
	resources to be effective in the role.		accessibility good practice and is relatively		parents/carers, staff, employers and	
vi.	Little or no evaluation of careers activities		easy to find.		other agencies meets web accessibility	
	takes place, e.g. in relation to their impact	٧.	The Learning Provider has a nominated		good practice, is easy to find and well-	
	or the effectiveness of the contribution of		Careers Leader who is part of, or reports		used. The website also explains how the	
	delivery partners.		directly to, the senior leadership team.		Learning Provider measures and assesses	

vii. The Learning Provider does not meet the Gatsby Benchmark performance indicators for this Benchmark.	e effectiveness of the careers programme takes place. vii. The Learning Provider meets or partially meets the Gatsby Benchmark performance indicators for this Benchmark.	the impact of the careers programme for learners. v. The Learning Provider has a nominated careers leader who has completed or had access to appropriate training and who is part of, or reports directly to, the senior leadership team. vi. The Learning Provider has an explicit evaluation framework focusing on the impact and effectiveness of the careers programme including feedback from learners and parents/carers. vii. The Learning Provider fully meets the Gatsby Benchmark performance indicators for this Benchmark.
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2. Learning from career and labour market information (CLMI)

Insuffi	cient progress towards fully	Achiev	ring the Standard, making good progress	Achie	ving the Standard, fully meeting the national criteria		
meeting the Standard		towards fully meeting the national criteria					
i.	The Learning Provider signposts	i.	A range of CLMI is provided online from	i.	The Learning Provider selects a range of suitable and		
	few sources of career and labour		recommended or selected sources but		up-to-date sources of national and local CLMI and		
	market information (CLMI) (q.v.)		some weaknesses are still apparent		makes these easily accessible online with		
	on its website/VLE with little or no		(e.g. it is not easy to find or to navigate		navigational prompts (e.g. on the careers pages of		
	explanation of what they are		on the Learning Provider website or		the Learning Provider website or VLE and on course		
	important for or how to use them.		VLE, local LMI is missing).		descriptions in the online prospectus).		
	Some links may be broken.	ii.	In the main, the Learning Provider	ii.	Curriculum plans (e.g. schemes of work, study		
ii.	Little effort is made to demystify		decides when and how to encourage		programmes and programmes for options events)		
	CLMI for learners and parents/		and inform parents/carers about using		make clear when and how learners will be able to		
	carers.		CLMI. Parents/carers have not		use CLMI to make informed decisions about future		
iii.	The involvement of parents/		properly been consulted or involved in		options and opportunities.		
	carers is limited to sending them		co-designing the approach adopted.	iii.	The careers programme includes sessions on how to		
	information periodically.	iii.	The Learning Provider meets or		make a well-informed decision.		
iv.	The Learning Provider does not		partially meets the Gatsby Benchmark	iv.	The Learning Provides goes beyond simply making		
	meet the Gatsby Benchmark		performance indicators for this		CLMI available to parents/carers. They create		
	performance indicators for this		Benchmark.		opportunities for parents/carers to learn how to use		
	Benchmark.				CLMI by themselves and how to support their child's		
					career thinking and planning. The Learning Provider		
					facilitates structured sessions, led by an informed		
					adviser (q.v.), for parents/carers and their children		
					to talk together about study options and labour		
					market opportunities. Learners demonstrate a good		
					grasp of sources of careers and labour market		
					information and can describe how they use them.		
				٧.	The Learning Provider meets the Gatsby Benchmark		
					performance indicators for this Benchmark.		

3. Addressing the needs of each pupil/student

Insufficient progress towards fully meeting the Standard

- Staff leading on meeting the needs of specific groups pay insufficient attention to personal career development issues, and the careers leader (if appointed) has yet to establish a close working relationship with them.
- ii. Careers assessments (q.v.) are not based on clear principles and agreed purposes, and the impact is too variable to address the needs of all targeted learners.
- iii. Record-keeping, tracking and data sharing is inconsistent and/or incomplete. Learners feel that assessment and recording is done to them and not with them. The results are not used effectively in conversations between tutors, learners and staff (e.g. at report evenings) or discussions with support agencies.
- iv. The Learning Provider prefers to start with a clean slate rather than look at the learners' careers records from a previous Learning Provider.
- v. The Learning Provider has not undertaken an impact assessment of its strategies to challenge stereotyping and raise aspirations.

Achieving the Standard, making good progress towards fully meeting the national criteria

- The Learning Provider makes provision to meet the specific needs of targeted groups but the liaison between the careers leader and the staff supporting these specific groups is not yet close enough.
- ii. Careers assessments are based on clear principles and agreed purposes, and their impact addresses the needs of all targeted learners.
- iii. Record-keeping, tracking and data sharing protocols are largely in place. Learners feel that assessment and recording is helpful to them, but it is marginalised by the emphasis on academic reporting at parents' evenings.
- iv. The Learning Provider is starting to make good use of learners' careers records from their previous schools/colleges.
- v. The Learning Provider evaluates the impact of its strategies to challenge stereotyping and raise aspirations.
- vi. The Learning Provider meets or partially meets the Gatsby Benchmark performance indicators for this Benchmark.

Achieving the Standard, fully meeting the national criteria

- i. The Learning Provider has created leadership and guidance roles to identify and respond to the specific needs of targeted groups such as gifted and talented learners, learners from socially and economically deprived backgrounds, learners with special educational needs and disabilities, young carers and looked after children. The careers leader works closely with the senior and middle leaders on these issues.
- ii. The Learning Provider uses a range of assessment (q.v.) methods to identify individual needs and to monitor the Learning Provider's performance on tackling equality (q.v.) and diversity (q.v.) issues including raising aspirations (q.v.), and challenging stereotypical thinking.
- iii. The Learning Provider keeps records of assessments, advice given and agreed decisions which learners can access to support their career development. Learners give permission for these to be shared with other parties.
- iv. The Learning Provider makes every effort to ensure continuity of record-keeping by co-operating with the Learning Providers that learners have come from and are progressing to the next. They gather accurate data on the destinations of each

vi. The Learning Provider does not meet the Gatsby Benchmark performance indicators for this Benchmark.	learner and analyse anonymised data sets for the end of KS4 and KS5 to continue to meet the needs of individuals and groups. v. The Learning Provider meets the Gatsby Benchmark performance indicators for this Benchmark.
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4. Linking curriculum learning to careers

Insufficient progress towards fully meeting the Standard

- i. The Learning Provider does not promote a consistent view of the value of linking curriculum learning to careers
- ii. Linking curriculum learning to careers is ad hoc and largely incidental.
- iii. The Learning Provider does not make effective use of curriculum audit tools to map or record where embedded career learning is taking place.
- iv. Staff are sceptical about the benefits to learners (and the subjects they teach) from linking curriculum learning to careers and/or are reluctant to take the initiative as a result of time pressures and other accountabilities.
- v. Learners feel that the links made to career are a distraction from their accountability for learners' performance in examinations.
- vi. Staff do not draw on any of their experience of careers and work before they came into teaching.
- vii. The Learning Provider does not meet the Gatsby Benchmark performance indicator for this Benchmark.

Achieving the Standard, making good progress towards fully meeting the national criteria

- The Learning Provider has a clear plan to involve all departments and faculties in linking curriculum learning to careers.
- ii. The careers leader can provide evidence of those subjects and courses which are proactive in linking curriculum learning to careers and welcome the support from specialist careers guidance staff, employers and other learning providers with whom they have links. For STEM subjects, for example, this will include the many organisations that aim to facilitate STEM learning.
- viii. The documentation to support linking curriculum learning to careers is well-developed (e.g. in curriculum planning). The Learning Provider makes good use of curriculum audit tools to map or record where embedded career learning is taking place.
- iii. Learners recognise, value and enjoy the links to careers that subjects make. They can provide some evidence of the impact of curriculum linking through subjects on their career development.
- iv. For schools, learners by the start of KS4 must have had the opportunity to learn

Achieving the Standard, fully meeting the national criteria

- i. The Learning Provider uses a range of approaches to highlight to learners the relevance of the content, techniques, skills and values of the subjects and courses they are taking to their future careers (e.g. through social media, course descriptions and prospectuses, classroom displays, starter activities and plenaries, units of work in course programmes and special events such as careers and HE fairs, visits to opportunity providers, visitors, and mentoring).
- ix. The links made are at a sophisticated level showing, for example, how the skills learnt through a subject and 'subject clusters' can be used in career pathways in and beyond that subject or cluster. The Learning Provider makes effective use of curriculum audit tools to map or record where embedded career learning is taking place.
- ii. Learners can relate the opportunities that they have had to link curriculum learning to careers and use these to support how they manage and develop their careers.

			Page 12
	about the relevance of the different STEM	iii.	For schools, learners by the start of KS4
	subjects for a wide range of career paths.		have had the opportunity to learn not
V.	. Staff are encouraged to draw on any		only about the relevance of the different
	experience of careers and work before		STEM subjects for a wide range of career
	they came into teaching for the benefit of		paths but of all the other main groupings
	learners.		of subjects too including the humanities,
vi.	. The Learning Provider meets or partially		languages, social sciences and the
	meets the Gatsby Benchmark		creative arts which underpin important
	performance indicator for this		sectors of the economy.
	Benchmark.	iv.	Staff make good use of any experience of
			careers and work before they came into
			teaching for the benefit of learners.
		٧.	The Learning Provider meets the Gatsby
			Benchmark performance indicator for this
			Benchmark.

5. Encounters with employers and employees

Insufficient progress towards fully meeting the Standard

- i. Links with employers and employees are limited. The Learning Provider has given insufficient thought to developing the roles of staff to lead and administer education-business links.
- Too little use is made of opportunities offered by employing organisations and local and national support agencies and networks
- iii. Recording of learners' contacts with employers and employees is ad hoc and learners are insufficiently involved in reviewing the benefits they have gained from encounters.
- iv. The Learning Provider takes little interest in learners' part-time jobs except when it interferes with their studies.
- v. In respect of SEND learners, and where the Learning Provider is a special school/college, the level of encounters with appropriate employers (q.v.) and voluntary services is no more than adequate and does not benefit all learners.
- vi. The Learning Provider does not meet the Gatsby Benchmark performance indicator(s) for this Benchmark.

Achieving the Standard, making good progress towards fully meeting the national criteria

- i. The Learning Provider has clear objectives for encounters, and these are co-designed with employers and employees.
- ii. The Learning Provider is creative and ambitious in the way that they develop activities and maintain links with employers and employees from one year to the next.
- iii. Whilst the Learning Provider is building links to sustain encounters with employers and employees, these are not yet sufficient to provide all learners with multiple opportunities to benefit fully.
- iv. Recording and reflection are well-developed for older learners but not yet for younger ones.
- v. The Learning Provider advises learners on how to get the most out of their part-time employment without interfering with their studies.
- vi. In respect of SEND learners, and where the Learning Provider is a Special School/College, the level of encounters with appropriate employers and voluntary services (q.v.) is sufficient.
- vii. The Learning Provider meets or partially meets the Gatsby Benchmark performance indicator(s) for this Benchmark.

Achieving the Standard, fully meeting the national criteria

- i. Learners have multiple opportunities, at least one per year of their education and training, to participate in and benefit from a range of learning activities facilitated by employers and employees which contribute to the achievement of the intended outcomes of the careers programme.
- ii. The Learning Provider is able to show that they have made use of a range of suitable employer-involved activities such as mentoring, competitions and challenges, simulations (e.g. enterprise, marketing, production), games, role-plays, mock interviews, giving presentations and taking part in discussions.
- iii. The Learning Provider is also able to show that they have made good use of the resources available to them, including digital technology and published materials. In addition, support is drawn from their networks (e.g. alumni, enterprise advisers, parents).
- iv. The Learning Provider has a clear understanding of what constitutes a 'meaningful encounter' and monitors the overall impact on learners of the activities that have been arranged.

At least any age of the Color of the col
v. At least one encounter with employers by
year 11 involves a STEM employer.
vi. At least one such activity for 16-18-year-
olds in colleges is closely aligned with
their study programmes.
vii. At appropriate times, learners record the
impact of these activities and any part-
time employment they have on their
career development and discuss with
relevant staff what this means for their
further needs.
viii. In respect of SEND learners, and where
the Learning Provider is a specia
school/college, the level of encounters
with appropriate employers and
voluntary services (q.v.) is
comprehensive.
ix. The Learning Provider meets the Gatsby
Benchmark performance indicator(s) for
this Benchmark.
tills belicilillark.

6. Experiences of workplaces

Insufficient progress towards fully Achieving the Standard, making good Achieving the Standard, fully meeting the national criteria meeting the Standard progress towards fully meeting the national criteria i. The resources allocated to i. Learners benefit from a range of i. Every learner, except in reasonable circumstances (e.g. organising virtual and/or actual virtual and/or actual experiences of learners with particular special needs and disabilities). experiences of workplaces by the workplaces pre-16 and post-16. has one recorded meaningful (q.v.) virtual and/or actual ii. Attention is paid to enabling learners experience of a workplace pre-16 and another post-16 Learning Provider are inadequate. Learners have few to explore career opportunities. (i.e. a visit, work shadowing or work experience). opportunities to participate in develop career skills and expand their Allowance should be made for Learning Providers in work visits, work shadowing or networks through participation in special circumstances that are unable to achieve 100% work experience either pre-16 or experiences of workplaces, but more but have made compensatory arrangements, e.g.: post-16. could be done by the Learning • Learning Providers in rural catchment areas may Provider to ensure that learners not be able to access sufficient placements and, ii. Learners are given few opportunities to develop a range benefit from these experiences. therefore, generate some work experience virtually of career management and iii. The Learning Provider meets or and in-house: employability skills from their partially meets the Gatsby Benchmark very large Learning Providers that are making a experiences of workplaces. performance indicator(s) for this sizeable investment in generating work experience iii. The Learning Provider makes Benchmark. placements but cannot realistically meet the full little effort to link learners' demand, so they have published criteria for experiences of workplaces to the allocating placements. subjects they are studying. ii. Learners engage in a reflective activity after each iv. The Learning Provider does not experience. meet the Gatsby Benchmark iii. The preparation and follow-up include explicit discussion performance indicator(s) for this of how learners can develop and make the most of their Benchmark. personal and professional networks of support. iv. In the very best practice, the Learning Provider organises sessions for learners on how they can benefit from their part-time employment without letting it interfere with their studies. v. The Learning Provider meets the Gatsby Benchmark performance indicator(s) for this Benchmark.

7. Encounters with further and higher education

Insufficient progress towards fully meeting the		Achieving the Standard, making good progress	Achieving the Standard, fully meeting the	
Stand	ard	towards fully meeting the national criteria	national criteria	
i.	The Learning Provider does the minimum to be fully compliant with the requirement on "provider access" (q.v.).	 The Learning Provider is fully compliant with the requirement on "provider access". 	 The Learning Provider is fully compliant with the requirement on "provider access". 	
ii.	The Learning Provider's arrangements at post 16 for assisting learners with their HE options, applications and transitions are adequate but learners seeking higher technical qualifications (e.g. HNDs, HNCs, foundation degrees), apprenticeships (higher and degree-level) and jobs with	 ii. The Learning Provider is aware that it still has some unresolved issues relating to the way it supports learners applying for opportunities across the full range of pathways, e.g.: a. At KS3 and KS4, the Learning Provider promotes its own post-14 and post-16 	ii. Learners are clearly aware of when they will be introduced to the full range of opportunities relating to the next stage of their education, apprenticeship, training or employment (including self-employment) through the careers programme.	
iii.	training receive inadequate support. In respect of SEND learners, and where the school is a special school, the level of support for appropriate post 16+ options (q.v.) is no more than adequate. The ethos of the Learning Provider values HE progression, especially to Russell Group universities, over other pathways and destinations for reasons that are not related to learners' wellbeing and progression. The Learning Provider does not meet the Gatsby Benchmark performance indicator(s) for this Benchmark.	provision over other options; b. At post 16, the Learning Provider promotes academic pathways for higher achieving learners over technical education pathways without considering the best interests of the learner. Staff prioritise dealing with HE applications before helping learners seeking apprenticeships or employment. iii. The Learning Provider can explain how it promotes meaningful encounters, especially for disadvantaged learners. iv. In respect of SEND learners, and where the Learning Provider is a special school/college, the level of support for	iii. Every learner has a meaningful encounter (q.v.) with staff and learners from providers of a range of learning pathways before they make choices at 16+ and again before they make choices at 18+. The Learning Provider ensures that learners are fully prepared for the encounter and debriefed afterwards.	
		appropriate post 16+ options (q.v.) is sound but could be increased. v. The Learning Provider meets or partially meets the Gatsby Benchmark performance indicator(s) for this Benchmark.	Provider identifies sources of funding to meet the cost of travel for disadvantaged learners (e.g. Pupil Premium and National	

Collaborative Outreach Programme funding). In the very best practice, the Learning Provider is proactive in exploring innovative approaches to encounters with learning providers (e.g. encouraging learners' participation in virtual open days on social media). The Learning Provider has a well-thoughtvii. out schedule for helping learners to make applications and prepare for transitions across all pathways which does not disadvantage any individuals or groups. In respect of SEND learners, and where the Learning Provider is a special school/college, the level of support for appropriate post 16+ options (q.v.) is comprehensive. Guided option choices (q.v.) do not transgress ethical boundaries (i.e. the Learning Provider acts in the interests of the learner, upholds equality of opportunity and does not put its own interests ahead of them). The Learning Provider has forged compact х. agreements with local providers of opportunities particularly to assist lower and middle-achieving learners to make sustainable progress who would otherwise be vulnerable and at risk of not achieving a positive, personally-valued destination. For colleges: the college has integrated xi. the work of its admissions, student services and work placement teams to

	provide continuity and coherence in pre- course, on-course and post-course guidance and support; and the work of these teams is closely aligned to the programmes followed by personal and course tutors. xii. The Learning Provider meets the Gatsby Benchmark performance indicator(s) for
	this Benchmark.

8. Personal guidance

Insufficient progress towards fully meeting the Standard

- i. The Learning Provider has not given due consideration to increasing capacity to provide 1 to 1 interviews to meet the expectation that every learners should have at least one interview pre-16 and another one post-16 from a trained or qualified careers adviser, nor to ensure that personal careers guidance is provided which is appropriate to the needs of every learner.
- ii. Interviews are rarely timely or of optimum duration.
- access to a qualified careers adviser cannot be sufficiently verified.
- iv. Plans to improve the provision of personal careers guidance are unambitious or lacking.
- v. The Learning Provider does not meet the Gatsby Benchmark performance indicator for this Benchmark.

Achieving the Standard, making good progress towards fully meeting the national criteria

- i. The Learning Provider is well on the way towards i becoming fully compliant with the requirement to secure access to independent personal careers guidance appropriate to the learner's needs.
- ii. In respect of schools circa 70% of learners have the lii. opportunity to have at least one impartial guidance interview with a qualified careers adviser pre-16. with the possibility of another one post-16 (see Notes 1 and 2 below).
- iii. In respect of colleges, good progress is being made liii. In respect of colleges at least one such impartial to ensure that at least one such impartial guidance interview with a qualified careers adviser is to be offered by the end of their study programme (see Notes 1 and 2 below).
- iii. Evidence of full impartiality and iv. Interviews are timely (e.g. before a decision point or to address a specific need) and of optimum duration. v.
 - v. The Learning Provider meets or partially meets the Gatsby Benchmark performance indicator for this Benchmark.

Note 1: The Learning Provider should ensure that access - individually or in groups (a.v.) if appropriate to learner need - is available when needed to a careers adviser aualified at Level 6 or above and who is on the CDI's UK Register of career development professionals (see also glossary notes 1.7 in respect of CDI requirements, 1.16 and 1.19).

Note 2: Assessors need to satisfy themselves that the Learning Provider has made a commitment to developing sufficient capacity to meet the demand for personal careers quidance from all learners - as appropriate to their needs (q.v.) - and also to be proactive in addressing social justice issues.

Achieving the Standard, fully meeting the national criteria

- The Learning Provider is fully compliant with the requirement to secure access to independent personal careers guidance (as appropriate to the needs of every student).
- In respect of schools every student has the opportunity to have at least one impartial guidance interview with a qualified careers adviser pre-16, with the possibility of another one post-16 (see Notes 1 and 2 below).
- guidance interview with a qualified careers adviser is offered by the end of their study programme (see Note 1 below).
- iv. Interviews are timely (e.g. before a decision point or to address a specific need) and of optimum duration
- The effectiveness of personal careers guidance interviews is evaluated, e.g. by observation, questionnaires.
- vi. The Learning Provider meets the Gatsby Benchmark performance indicator for this Benchmark.

Note 1: The Learning Provider should ensure that accessindividually or in groups (q.v.) if appropriate to learner need - is available when needed to a careers adviser qualified at Level 6 or above and who is on the CDI's UK Register of career development professionals (see also glossary notes 1.7 in respect of CDI requirements, 1.16 and 1.19).

Note 2: Assessors need to satisfy themselves that the Learning Provider has made a commitment to developing sufficient capacity to meet the demand for personal careers quidance from all learners - as appropriate to their needs (q.v.) - and also to be proactive in addressing social justice issues.

APPENDICES

Appendix 1: Glossary

1.1 Access

The minimum requirement is that interviews are arranged in a timely fashion for individuals who request one. Interviews should be arranged at a location which is convenient for the learner – this is especially important in the case of Learning Providers on multiple sites. The availability of the service should be well-publicised.

1.2 Annual careers plan

An annual careers plan is a management tool which makes explicit what the Learning Provider is doing in five main areas:

- Priorities setting goals for the current year
- Programme summarising in calendar form the main activities and events planned for the year
- Provision identifying the delivery mechanisms and allocation of resources to achieve the programme
- Partnerships identifying the roles of key partners (e.g. parents/carers, career guidance provider, Careers Hub, local enterprise network, MAT, other learning providers) and the strategies for engaging them
- Performance setting out the quality assurance and evaluation framework for the coming year.

The benefits of having an annual careers plan are that it:

- improves the budgeting process
- provides a focus for monitoring, review and evaluation
- can be shared with key partners to focus their contribution
- can be used to provide feedback to governors
- improves transparency for customers and stakeholders
- can be integrated with other processes, e.g. the Learning Provider's development plan, deciding on how to use the Pupil Premium

1.3 Appropriate post 16+ options in respect of special schools/colleges and SEND learners

Whereas encounters with universities may not be appropriate for many SEND learners, so that the national Standard's assessment criteria are fully inclusive of SEND learners and their Learning Providers, the required encounters should include providers of meaningful appropriate post-KS5 activities for SEND learners such as:

supported internships

- social enterprises (and other providers often funded by Local Authority Social Services)
- Children's Resource Centres, and
- Respite Care facilities

1.4 Career and labour market information (CLMI)

Career and labour market information (CLMI) is an umbrella term for the different types of information that learners need to assist them in their career thinking, planning and decision-making. It includes information about:

- career pathways, patterns and structures
- the content and nature of work and how it is changing
- occupations and occupational groupings
- entry requirements and demands of jobs
- information on course providers and employers
- courses and how to access them
- lifestyle effects of chosen roles in learning and work
- career management and employability skills
- employment trends and forecasts.

Labour market information (LMI) is specifically information about what is happening in labour markets. Learners need information about trends in local and national labour markets, and increasingly information about the supply and demand for labour in international labour markets, as a reflection of globalisation.

1.5 Career(s) Assessments

Careers guidance assessments can be carried out for a range of purposes, for example, to measure:

- a learner's present situation (e.g. aspirations, careers problems checklists, decision-making readiness, work readiness)
- aspects of a learner's personality, aptitudes and skills, interests, values, adaptability, resilience, well-being and learning style
- soft skills and employability skills

Some assessment tools are freely available online and in paper form but more sophisticated instruments such as psychometric tests are priced and usually require an expert to interpret the results. Learning Providers are generally advised not to seize on the first assessment tool that catches their eye but to systematically compare and evaluate the benefits and drawbacks of different tools alongside budgeting and value for money considerations.

Careers education assessments aim to measure cognitive and behavioural learning outcomes. Good practice emphasises the need to tie learning and teaching closely to assessment. Assessment may be linked to formal accreditation (e.g. where learners are taking public exams or gaining digital badges), but the most beneficial form of assessment is 'assessment for learning' which specifically focuses on assisting learners to maximise their progress from their starting points. The main ways of carrying out assessments for learning are:

- eliciting information from the student,
- giving appropriate feedback (comments not subject grades),
- ensuring learners understand quality, and
- facilitating peer and self-assessment.

1.6 Career(s) education, information, advice and guidance (CEIAG)

Career (or careers) education, information, advice and guidance refers to the combination of education and guidance based activities provided by Learning Providers to promote the personal career development and wellbeing of learners and their contribution to the good of their communities, society and the economy. Careers education primarily uses a range of learning and teaching including reflective, dialogic, enquiry and experiential learning approaches. Careers guidance primarily uses a range of counselling, coaching, information, advice and guidance approaches. Depending on the mission and vision of the Learning Provider, CEIAG may be combined with other aims such as preparing learners for work, enterprise education, citizenship education and personal, social and health education (PSHE).

1.7 Careers adviser

A professional careers adviser in the UK is an individual qualified* to Level 6 or above in career development who:

- is on the UK Register of Career Development Professionals http://www.thecdi.net/Professional-Register- and complies with the Career Development Institute's CPD requirements (i.e. at least 25 hours of recorded CPD p.a.) and
- complies with the Career Development Institute's Code of Ethics http://www.thecdi.net/Code-of-Ethics

*Qualifications: The main Level 6 and 7 qualifications for careers professionals are the Qualification in Career Development (QCD) at Level 7 integrated within a Master's Degree or Post Graduate Diploma in Career Development, (which replaced the earlier Qualification in Career Guidance (QCG) and Diploma in Career Guidance) or the Level 6 Diploma in Career Guidance and Development.

There are two situations which require clarification in respect of moving from Level 4 to Level 6. The Career Development Institute states that practitioners in certain circumstances can hold a "conditional registration" until achievement of the full Level 6 qualification or equivalence at which point their status on the Register will be converted to full registration:

(Scenario i) A "careers adviser" who holds a pre-2011 NVQ 4 in Advice and Guidance or LDSS and is undertaking the three specified Level 6 units (Units 2, 3 and 6) or HE equivalent modules, is acceptable in a school or college being accredited by an Awarding Body as "making good progress". The careers adviser can join the CDI Register as a conditional Registrant.

(Scenario ii) For "careers advisers" holding the QCF Level 4 Diploma in Careers Information and Advice achievement of the full Level 6 Diploma in Career Guidance and Development is required. However, once they have completed the three specified Level 6 units (Units 2, 3 and 6) they too are acceptable in a school or college being accredited by an Awarding Body as "making good progress" and can join the CDI Register as a conditional Registrant.

For both of the above situations the school or college in question may later be awarded "Fully meeting" once the Awarding Body verifies that the careers

adviser has <u>either (Scenario i)</u> achieved the full Level 6 equivalence which constitutes the pre 2011 NVQ 4 plus three specified units (Units 2, 3 and 6) <u>or</u> (Scenario ii) achieved the full Level 6 Diploma. This complies with the CDI requirements above.

This extract from the CDI website https://www.thecdi.net/Professional-Register- explains that:

"Practitioners with S/NVQ Level 4 in a specified career development qualification can be conditionally registered as long as they achieve the three specified QCF Level 6 units or equivalent HE Modules. On completion of the units conditional registration can be converted to full registration.""

If in any doubt, the Awarding Body should refer to the CDI website for further details or should contact claire.johnson@thecdi.net

1.8 Careers leadership

The careers leader is a higher-level role in a Learning Provider carrying overall responsibility for:

- advising senior leaders and governors on the development of the careers programme based on policy, theory and research in the careers field, applying it to the Learning Provider context
- leading, managing and developing the programme including securing the resources and professional development of the staff needed to maintain and deliver it as well as the quality assurance and evaluation framework
- co-ordinating the activities and events that make up the programme to strengthen impact including co-ordinating the contributions of the individuals and teams involved in its delivery
- networking with parents/carers, employers and employees, community agencies and other learning providers to engage them in enhancing opportunities for young people and to inform the development of the programme
- harnessing the learner voice in the design, delivery and evaluation of the careers programme.

The careers leader role may be undertaken by individuals with other roles (e.g. assistant principal, careers adviser) providing they have sufficient authority and expertise to fulfil the requirements of the careers leader role. Further advice on the role of the careers leader can be obtained from the DfE, the Careers & Enterprise Company and the CDI.

1.9 Careers policy

A Learning Provider's careers policy is a succinct public statement of the priorities of the careers programme and how they relate to:

- the core mission of the Learning Provider
- the current policy context including relevant legal responsibilities
- and the key features of the learning and employment systems that learners can access.

The policy outlines who will do what, with what resources, and how the impact of the programme will be evaluated. The policy should be reviewed through a consultative process and be approved, at least every two years, by the Headteacher/Principal and by the Governing Body.

1.10 Embedded

An embedded careers programme is firmly and securely part of the context in which it functions (i.e. the culture, structures and curriculum provision of the Learning Provider). It is not loosely attached or bolted on.

1.11 Encounters with appropriate employers for SEND learners

So that encounters with employers are considered appropriate for SEND learners, and so that the national Standard's assessment criteria are fully inclusive of SEND learners and their Learning Providers, the required encounters will include providers of meaningful and appropriate post KS5 activities for SEND learners such as:

- supported internships
- social enterprises (and other providers often funded by Local Authority Social Services)
- Children's Resource Centres, and
- Respite Care facilities.

1.12 Equality and diversity

The Learning Provider's careers programme should embed equality and diversity considerations throughout. This is a legal requirement stemming from the United Nations Convention on the Rights of the Child to which the UK is a signatory and the Equality Act 2010. Learning Providers should be proactive in aiming to:

- challenge and overcome stereotyping and profiling
- break down barriers to opportunity for individuals and groups with both visible and invisible differences
- challenge and counter prejudice and discrimination
- celebrate diversity and difference for the way it enriches our shared culture, identity and sense of community
- improve access to opportunities for previously disadvantaged groups through positive action
- ensure complaints about infringements are handled quickly and sensitively
- ensure that partners working with the Learning Provider are aware of the policy on equality and diversity and sign up to it.

1.13 Guided option choices

A Learning Provider may, with or without the involvement of the parents, guide a learner towards a particular option (e.g. relating to what and where to study) because it is in the learner's best interests or because for practical reasons it cannot meet the learner's needs (e.g. it cannot afford to run their first-choice of course or create an additional group.) Interviews conducted for the purpose of guiding learner's choices in the interests of the Learning Provider are not impartial. They are unacceptable and unethical (see also note 1.16).

Transparency is required to ensure that the school's or college's actions are justifiable and do not infringe ethical considerations which would otherwise be the

case, for example, in 'off-rolling' learners or not giving learners the benefit of the doubt to protect a department's pass rates.

1.14 Impartiality

Impartiality means acting in the best interests of the learner. Good record-keeping is essential so that the independence of the information, advice and guidance given can be verified if later contested.

1.15 Informed adviser

An informed adviser is someone in a relevant educational or guidance role who has undertaken the necessary accredited or non-accredited training to demonstrate their competence as an adviser. They should also adhere to expected codes of conduct in relation to independence, impartiality and respect for equality, diversity and inclusion.

A higher bar is set for Personal Guidance professional careers advisers (in respect of Gatsby Benchmark 8 and Quality in Careers assessment criterion 8) who are required to be qualified in career quidance at Level 6 or above (see also notes 1.7 and 1.19).

1.16 Interviews

An interview is a conversation with a purpose. The ground rules should be explained to the learner beforehand (e.g. confidentiality, impartiality) and their consent obtained. The purpose should be negotiated, and learners should be given time to prepare. Careful attention to the setting and beginning of the conversation is important so that learners feel at ease. The structure of the conversation needs to be related to the time available and made clear to the learner. Typically, it will include clarification of the purpose of the meeting, discussion and exploration, decisions and plans related to what the learner needs to do next. Often prompts and additional resources are useful (e.g. a whiteboard, careers websites on a laptop, or an action planning proforma).

The CDI's recommended length of time for a meaningful personal guidance interview that meets the requirement of Gatsby Benchmark 8 is at least 45 minutes. The Quality in Careers Consortium endorses the CDI's recommendation and commends it to assessors, schools and colleges

Careers quidance and access for education and training providers: Statutory quidance for schools and colleges.

<u>Careers quidance and access for education and training providers: Statutory quidance for schools and colleges on providing careers quidance</u> – CDI (July 2021). See also the CEC briefing note https://www.careersandenterprise.co.uk/media/xuzdfl2s/what-works-personal-quidance.pdf

Interviews conducted for the purpose of guiding student choices in the interests of the Learning Provider are not impartial, they are unacceptable and unethical (see also note 1.13).

1.17 Meaningful encounter

An encounter becomes meaningful if it has explicit intended learning outcomes, agreed with learners, and is well-managed to facilitate the intended learning. It is not possible to guarantee that every learner will benefit from a meaningful encounter, but it is possible to ensure that they all have the opportunity to do so.

1.18 Networking

Networking is an approach used consciously and unconsciously by countless individuals to give and receive emotional support (e.g. from family, friends or trailblazers who have overcome barriers), to share information about possible employment opportunities and to exchange professional knowledge. Networking only becomes unethical when it is used by individuals and groups to perpetuate structural inequality.

1.19 Personal career guidance (including in a group where this is agreed and meets the learners' needs)

Learning providers should ensure that access to a qualified careers adviser (individually, or in groups if this is appropriate to learner need) is available when required. In a formal sense, personal career guidance provides one-to-one challenge and support from a familiar, trusted and suitably qualified adult professional to enable a learner to make progress in meeting their mutually agreed career needs. These needs could be related to different aspects of their personal career learning and development. The approaches, selected according to their fitness for purpose, could include informing, advising, assessing, teaching, feeding back, counselling, enabling, advocating, negotiating, networking, coaching and mentoring (see also notes 1.7, 1.15 and 1.16).

Group work is any activity within a planned programme of CEIAG designed to promote the personal career learning and development of the learners taking part. It can be delivered by teachers and careers advisers working separately or together. For careers work involving informing learners, the group size needs to be relatively small (i.e. no more than 16) to facilitate an enhanced level of interaction and participation.

Distinctions can be made between different types of group work. Group work carried out for careers education or information is an extension of teaching and learning. Group work carried out as part of personal guidance may well focus primarily upon advice rather than guidance. For guidance group work to be effective, the group size should normally be much smaller (typically no more than three or four participants). It should be facilitated by a qualified careers adviser, there should be a clear rationale for choosing this approach, the impact should be evaluated and reported, and most importantly it should be confirmed as appropriate to meet each participating learner's needs. Quality in Careers assessors will need to satisfy themselves that personal careers guidance delivered in groups is beyond doubt appropriate to the needs of learners in the Learning Provider being assessed for accreditation under the Quality in Careers Standard.

1.20 Provider Access

The Technical and Further Education Act 2017 inserts section 42B into the Education Act 1997 and came into force on 2 January 2018. This new law requires the proprietor of all schools and academies to ensure that there is an opportunity for a range of education and training providers to access all pupils in year 8 to year 13 for the purpose of informing them about approved technical education qualifications or apprenticeships. The proprietor must prepare a policy statement setting out the circumstances in which education and training providers will be given access to pupils, and to ensure that this is followed. The policy statement must be published and must include:

- any procedural requirement in relation to requests for access;
- grounds for granting and refusing requests for access;
- details of premises or facilities to be provided to a person who is given access.

The proprietor may revise the policy statement from time to time. The proprietor must publish the policy statement and any revised statement.

A model policy statement is provided in 'Career Guidance and Access for Training Providers' (DfE, 2021)

https://www.gov.uk/government/publications/careers-quidance-provision-for-young-people-in-schools

1.21 Raising aspirations

Raising and widening aspirations is important and should be addressed through the careers programme. Monitoring of learners' aspirations needs to begin in primary schools. Learners can have concealed and multiple aspirations, or conflicted aspirations that are guided by others. Staff have to be able to deal with these issues sensitively. Often the problem is not that the student has low or limited aspirations but that they lack aspirational capability, i.e. the wherewithal to reach their goals.

1.22 Social justice

Social justice is about ensuring that support, resources and opportunities are provided for vulnerable, disadvantaged and oppressed learners to enable their participation and inclusion in political, economic, social and cultural life. Career guidance is not a magic wand that can banish social injustice, but it can help learners to build resilience, unlock their potential and challenge the barriers that they face.

1.23 Study programme

Every 16–18-year-old in full-time education should have a personal study programme consisting of the courses they are taking (leading to formal qualifications) and linked enrichment activities (e.g. experience of workplaces).

1.24 Systems thinking

Systems thinking, in the context of CEIAG, focuses on the careers programme as a sub-system and how it interacts with other sub-systems to impact on the Learning Provider as a whole.

Systems approaches enable careers leaders to understand the different parts that come together to form the careers programme as well as how to manage the relationships between them for different purposes (e.g. for maintenance or innovation).

The careers programme is an open system as opposed to a closed system and is, therefore, able to affect or be affected by other subsystems. Systems thinking enables careers leaders to better understand how to manage the careers programme in a way that is beneficial for both the career development of learners and the Learning Provider's development as an organisation.

1.25 Work experience

Work experience is an actual or virtual placement with an employer in which a learner takes on, more or less, the role of an employee and carries out particular tasks and duties with the emphasis being on the learning aspects of the experience.

Work experience helps learners to develop their employability skills and work readiness. It is more effective when the learning objectives are linked to the learner's study programme, e.g. enabling them to practise technical skills linked to their courses.

Work experience is a form of experiential learning which works best when learners are:

- prepared well beforehand, and
- undertake structured reflection and debrief opportunities afterwards.

1.26 Work shadowing

Work shadowing is primarily the experience of observing close-up the job role of an individual in a workplace and the tasks they perform in their role. The relationship that is built up between the work-shadow and the work-guide is the key to its success. Other types of experience of work have a different emphasis:

- Work experience is mainly about learners doing work tasks themselves
- Work visits are mainly for learners to gain careers, business and economic insights and understanding from going into a workplace.

Appendix 2. Required or Suggested Templates for Awarding Bodies and their assessors

1. Required Assessment Summary Grid (this must form part of all assessment reports by all Awarding Bodies)

Name of Learning Provider:	Date:	Name(s) of Assessor(s)	
National criteria section headings for the Quality in Careers Standard	Insufficient progress towards fully meeting the Standard (✓)	Achieving the Standard, making good progress towards fully meeting the national criteria (Achieving the Standard, fully meeting the national criteria (✓)
1. A stable careers programme			
Learning from career and labour market information			
3. Addressing the needs of each student			
4. Linking curriculum learning to careers			
5. Encounters with employers and employees			
6. Experiences of workplaces			
7. Encounters with further and higher education			

Notes

8. Personal guidance

- (i) **Insufficient progress towards fully meeting the Standard** = Inadequate inputs, unreliable processes and unclear outcomes/impact in this section of the Standard's national criteria. No robust plan in place to fully meet this section of the national criteria nor the expectations of the relevant Gatsby Benchmark indicators.
- (ii) **Achieving the Standard, making good progress towards fully meeting the national criteria** = Evidence of good progress in this section of the Standard's national criteria and robust plans in place to fully meet this section of the national criteria within two-three years. Has met or partially met the expectations of the relevant Gatsby Benchmarkindicators.
- (iii) **Achieving the Standard, fully meeting the national criteria** = Has met all the criteria in this section of the Standard's national criteria including the relevant Gatsby Benchmark indicators.

2. Suggested Assessment Recording Grid for Assessors (this is not required, but is offered to Awarding Bodies)

This template is offered for use by assessors in lieu of/ in addition to the Award Provider's own assessment framework recording grid.

Key

Gatsby Benchmark indicators for schools and colleges
Additional national criteria relating to the Gatsby benchmark indicators
Additional national criteria requiring evidence beyond the Gatsby benchmark indicators

Codes	Description	Insufficient progress	Making Good progress	Fully meeting	Key evidence			
1. A sta	1. A stable careers programme							
GB 1.1	Every school should have a stable, structured careers programme that has the explicit backing of the senior management team and has an identified and appropriately trained person responsible for it							
GB 1.1	Every college should have a stable, structured careers programme that has the explicit backing of the senior management team and has an identified and appropriately trained person responsible for it							

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GB 1.2	The careers programme should be published on the school's website in a way that enables pupils, parents, teachers, and employers to access and understand it		
GB 1.2	The careers programme should be published on the college's website in a way that enables learners, parents, college staff and employers to access and understand it		
GB 1.3	The school's programme should be regularly evaluated with feedback from pupils, parents, teachers and employers as part of the evaluation process		
GB 1.3	The programme should be regularly evaluated with feedback from learners, parents, college staff and employers as part of the evaluation process		
QC 1.1(i)	Ensuring that the governing body provides clear strategic advice so that the learning provider's senior leadership/management team have a clear and effective strategy for developing and implementing the careers programme (taking full account of current statutory duties)		
QC1.1(ii)	Securing effective day-to-day leadership, management, and delivery of the careers programme by all relevant staff - including giving full support to a named individual in the role of Careers Leader		

			 Page 3
QC1.1(iii)	Ensuring that all staff involved in the careers programme - preparing all pupils and learners for choices, decisions, and transitions - are knowledgeable, skilled, and confident in their CEIAG roles (through appropriate induction training, professional learning and continuing professional development) {see also QC 8.1(i)}		
QC1.1(iv)	Securing clearly identified, appropriate and progressive learning and behavioural outcomes for young people - referenced to a recognised national framework of careers, employability, and enterprise education- with a range of methods to deliver them to suit the Key Stage (KS) and the ability of learners {see also QC 3.1 (i) and QC 4.1(iii)}		
QC1.2(i)	Promoting awareness and understanding of the careers programme - including via the school's/college's website - by learners, teachers, parents/carers, and employers/opportunity providers using clear and accessible language.		
QC1.2(ii)	Regularly monitoring, reviewing, and evaluating the careers programme in respect of its impact on learners' career-related outcomes – including feedback from a wider range of stakeholders and partners such as the Enterprise Adviser Network, link		

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			Page 33
	schools, further and higher education, work-based learning providers, employers, careers guidance services and children's services		
QC1.2(iii)	Evaluating how the careers programme involves learners in assessing and meeting their own needs and those of their peers and evaluating its impact		
QC1.2(iv)	Evaluating agreements and contracts with external careers guidance services, where applicable, to ensure that those services remain effective and are aligned with the learning provider's overall careers strategy		
QC1.2(v)	Evaluating the impact of involvement in collaborative networks - such as a careers hub, multi-academy trust and the Enterprise Adviser Network - to improve the quality of the careers programme		

2. Lear	2. Learning from career and labour market information							
GB2.1	By the age of 14, all school pupils should have accessed and used information about career paths and the labour market to inform their own decisions on study options							

			rage 34
GB 2.1	During their programme of study all learners should access and use information about career paths and the labour market to inform their own decisions on study options		
GB2.2	Parents and carers should be encouraged to access and use information about labour markets and future study options to inform their support to their children		
GB 2.2	Parents should be encouraged to access and use information about labour markets and future study options to inform their support to the learners in their care		
QC2.1(i)	Ensuring that all students have access to reliable, relevant, and user-friendly career and labour market information about career pathways covering the full range of opportunities in education, training, and employment including internships, T levels, school-leaver programmes and apprenticeships - which meets their needs and that they are supported in its use		
QC2.2(i)	Engaging with and informing parents and carers about ways of accessing and using careers and labour market information for the benefit of their child's career development		

			Page 35
3. Ad	dressing the needs of each student		
GB3.1	A school's careers programme should actively seek to challenge stereotypical thinking and raise aspirations		
GB3.1	A college's careers programme should actively seek to challenge stereotypical thinking and raise aspirations		
GB3.2	Schools should keep systematic records of the individual advice given to each pupil, and subsequent agreed decisions		
GB 3.2	Colleges should keep systematic records of the individual advice given to each learner, and subsequent agreed decisions The records of advice given should be integrated with those given at the previous stage of the learner's education (including their secondary school) where these are made		
	available. Records should begin to be kept from the first point of contact or from the point of transition.		

				Page 36
All school pupils should have access to these records to support their career development				
All learners should have access to these records to support their career development				
Schools should collect and maintain accurate data for each pupil on their education, training, or employment destinations				
Colleges should collect and maintain accurate data for each learner on their education, training, or employment destinations				
Actively challenging stereotypical thinking and low aspirations held by students and those who support them and enabling students to develop personal capabilities to counter them				
Ensuring that records are accessible to students and include formal advice given to all students by teachers and tutors, as well as careers advisers, so that it builds on previous records of advice wherever possible and supports the implementation of their choices and decisions – including transition planning				
	to these records to support their career development All learners should have access to these records to support their career development Schools should collect and maintain accurate data for each pupil on their education, training, or employment destinations Colleges should collect and maintain accurate data for each learner on their education, training, or employment destinations Actively challenging stereotypical thinking and low aspirations held by students and those who support them and enabling students to develop personal capabilities to counter them Ensuring that records are accessible to students and include formal advice given to all students by teachers and tutors, as well as careers advisers, so that it builds on previous records of advice wherever possible and supports the implementation of their choices and decisions — including transition	to these records to support their career development All learners should have access to these records to support their career development Schools should collect and maintain accurate data for each pupil on their education, training, or employment destinations Colleges should collect and maintain accurate data for each learner on their education, training, or employment destinations Actively challenging stereotypical thinking and low aspirations held by students and those who support them and enabling students to develop personal capabilities to counter them Ensuring that records are accessible to students and include formal advice given to all students by teachers and tutors, as well as careers advisers, so that it builds on previous records of advice wherever possible and supports the implementation of their choices and decisions — including transition	to these records to support their career development All learners should have access to these records to support their career development Schools should collect and maintain accurate data for each pupil on their education, training, or employment destinations Colleges should collect and maintain accurate data for each learner on their education, training, or employment destinations Actively challenging stereotypical thinking and low aspirations held by students and those who support them and enabling students to develop personal capabilities to counter them Ensuring that records are accessible to students and include formal advice given to all students by teachers and tutors, as well as careers advisers, so that it builds on previous records of advice wherever possible and supports the implementation of their choices and decisions – including transition	to these records to support their career development All learners should have access to these records to support their career development Schools should collect and maintain accurate data for each pupil on their education, training, or employment destinations Colleges should collect and maintain accurate data for each learner on their education, training, or employment destinations Actively challenging stereotypical thinking and low aspirations held by students and those who support them and enabling students to develop personal capabilities to counter them Ensuring that records are accessible to students and include formal advice given to all students by teachers and tutors, as well as careers advisers, so that it builds on previous records of advice wherever possible and supports the implementation of their choices and decisions – including transition

			Page 37
QC3.3(ii)	Ensuring that evidence of intended and actual destinations data enables students to access their records and use the information to strengthen their career-related learning, educational achievement, and progress towards achieving personally-valued destinations, including presenting themselves well to opportunity providers		
QC3.4(i)	Evaluating destinations data for KS4 & KS5 on students' performance, destinations and progression outcomes including using the results of the evaluation to set targets and objectives for improving the careers programme		
QC3.2(ii)	Ensuring that advice given is effective in meeting the needs of all students and especially those of targeted groups such as the 'Gifted and Talented'/'most able', the disadvantaged and those at risk from economic deprivation, and students with special educational needs and disabilities (SEND)/learning difficulties and disabilities (LDD), young carers, and looked after children (taking appropriate account of students' individual learning styles)		

			Page 38
QC3.2(iii)	Ensuring that effective partnerships are secured with relevant services and agencies that provide additional support for vulnerable and disadvantaged students such as young carers, looked after children, children living in poverty, and children with learning difficulties and disabilities		
QC3.2(iv)	Sharing school data with the appropriate authorities and agencies, including monitoring the extent to which such data sharing agreements and processes benefit the students concerned		
4. Link	ing curriculum learning to careers		
GB 4.1	By the age of 14, every pupil should have had the opportunity to learn how the different STEM subjects help people gain entry to, and be more effective workers within, a wide range of careers		

GB 4.1

Throughout their programme of study (and by the end of their course) every learner should have had the opportunity to experience how their subjects help people gain entry to (and be more effective workers within) a wide range of occupations

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QC 4.1(i)	Raising awareness – through utilising resources from the world of work – of the employability skills and the wide range of careers that can be achieved through the subjects and courses they are studying (including through the study of English, maths and STEM subjects) For college learners, this would include recognition of the importance of English and maths as a key expectation from employers			
QC 4.1(ii)	Embedding careers education in curriculum learning so that every student has the opportunity to benefit from career-related learning and preparation for the future embedded in the curriculum including stand-alone, subject-based and planned co-curricular and enrichment activities			
QC 4.1(iii)	Developing effective approaches to the teaching, learning and assessment of careers, employability and enterprise education that facilitate the career development of students and their transitions from KS4 and KS5			

5. End	counters with employers and employees			
GB 5.1	Every year, from the age of 11, pupils should participate in at least one meaningful encounter* with an employer			
GB 5.1	Every year, alongside their study programme, learners should participate in at least two meaningful encounters* with an employer. At least one encounter should be delivered through their curriculum area * A 'meaningful encounter' is one in which the student has an opportunity to learn about what work is like or what it takes to be successful in the workplace [For some special schools/colleges, encounters with employers may not be appropriate for their student population, whereas encounters with other post-KS4 opportunity providers will be, therefore Quality in Careers assessors will take this into account in assessments]			
GB 5.2	Colleges should record and take account of learners' own part-time employment and the influence this has had on their development			

			Page 41
QC 5.1(i)	For schools, through a variety of methods, securing at least one meaningful encounter with an employer or employee for each student in every year of their education from KS3 using local networks of support - such as Enterprise Advisers, Jobcentre Plus, family and alumni/ae For College learners, securing at least two meaningful encounters with employers during their study programme.		
QC 5.1(ii)	Ensuring that all such activities and encounters with employers and employees are embedded in the careers curriculum as part of a planned and progressive programme, meet the needs of each student, and contribute to their career-related learning outcomes		
QC 5.1(iii)	Enabling employers and employees to contribute effectively to the careers programme - including by enhancing students' understanding of progression pathways in learning and work, employability skills, working life and career development at work		

6. Expe	riences of workplaces		Fage 42
GB 6.1	By the age of 16, every pupil should have had at least one experience of a workplace, additional to any part-time jobs they may have		
GB 6.2	By the age 18, every pupil should have had one further such experience, additional to any part-time jobs they may have		
GB 6.2	By the end of their study programme, every learner should have had at least one experience of a workplace, additional to any part-time jobs they may have		
QC 6.1(i)	Securing at least one meaningful experience** of a workplace for every student by the end of KS4, additional to any part-time jobs they may have		
	** A meaningful experience involves first-hand experiences of either workplace visits, work-shadowing and/or work-experience. Learners must demonstrate career-related learning from reflecting upon these experiences		
QC 6.2(i)	Securing at least one further meaningful experience of a workplace for every student by the end of KS5, additional to any part-time jobs they may have And for college learners by the end of		
	their study programme		

QC 6.2(ii)	Ensuring that evidence affirms that the experience(s) has clear learning objectives and that career-related learning outcomes are measured and understood by learners and key stakeholders					
7. Enco	ounters with further and higher education	1				
GB 7.1	By the age of 16, every pupil should have had a meaningful encounter*** with providers of the full range of learning opportunities, including Sixth Forms, colleges, universities, and apprenticeship providers. This should include the opportunity to meet both staff and pupils [For some special schools/colleges, encounters with higher education institutions may not be appropriate for their student population, whereas encounters with other post-KS5 opportunity providers will be, therefore Quality in Careers assessors will take this into account in assessments]					

			Page 44
GB 7.2	By the age of 18, all pupils who are considering applying for university should have had at least two visits to universities to meet staff and students		
GB 7.2	By the end of their programme of study, every learner should have had a meaningful encounter*** with a range of providers of learning and training that may form the next stage of their career. This should include, as appropriate, further education colleges, higher education and apprenticeship and training providers. This should include the opportunity to meet both staff and learners *** A 'meaningful encounter' is one in which the student has an opportunity to explore what it is like to learn in that environment		
QC 7.1(i)	Securing a meaningful encounter with providers of the full range of post-16 and post-18 learning opportunities (including technical education, supported internships and apprenticeships – complying with legislation on meaningful access for education and training providers) for every student during both KS3 and KS4		

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			Page 45
QC 7.2(i)	For schools, securing a meaningful encounter for all students with a range of providers of learning and training that may form the next stage of their career in order to meet the relevant learning outcomes for each student [This should include at least two visits to higher education institutions to meet staff and learners for those who are considering this choice by the end of KS5] For college learners, facilitating a meaningful encounter with a range of further learning providers by the end of their programme of study		1 d g c 43
QC 7.2(ii)	Ensuring that evidence affirms that the encounter(s) has clear learning objectives and that career-related learning outcomes are measured and understood by students and key stakeholders – including using feedback to inform future planning of encounters		
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8. Pers	sonal guidance		
GB 8.1	Every pupil should have at least one such interview by the age of 16, and the opportunity for a further interview by the age of 18		
GB 8.1	Every learner should have at least one such interview by the end of their study programme		

			Page 40
QC 8.1(i)	Ensuring that all students have access to advice and support from teachers, tutors and other relevant staff who have been trained and prepared for their role {see also QC 1.1 (iii)}		
QC 8.1(ii)	For schools, from Key Stage 3 ensuring that all students have equity of access to independent, impartial, and timely careers advice and guidance - both from external as well as internal sources - which includes at least one appropriate interview by the end of both Key Stage 3 and Key Stage 4, and the opportunity for a further interview during Key Stage 5 For colleges, ensuring that all students have at least one appropriate interview by the end of their study programme		
QC 8.1(iii)	Ensuring that all internally-appointed careers staff - including internally-appointed professionally qualified careers advisers - are trained to appropriate levels and are able to act with impartiality in the best interests of students. Staff must subscribe to relevant codes of professional practice, and quality assurance mechanisms must be in place to ensure their professional practice is appropriately assessed by someone occupationally-competent to do so		

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QC 8.1(iv)	Where externally-provided careers		
	advice and guidance is secured from		
	professionally qualified careers advisers,		
	ensuring that the organisation providing		
	such services meets the agreed sector		
	standard (i.e. the <i>matrix</i> Standard) and		
	that account is taken of the professional		
	standards and qualifications determined		
	by the Career Development Institute		
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The ASSESSMENT GUIDE for Licensed Awarding Bodies and Assessors

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